



# THE 2016 U.S. GOLF ECONOMY REPORT





## Acknowledgements

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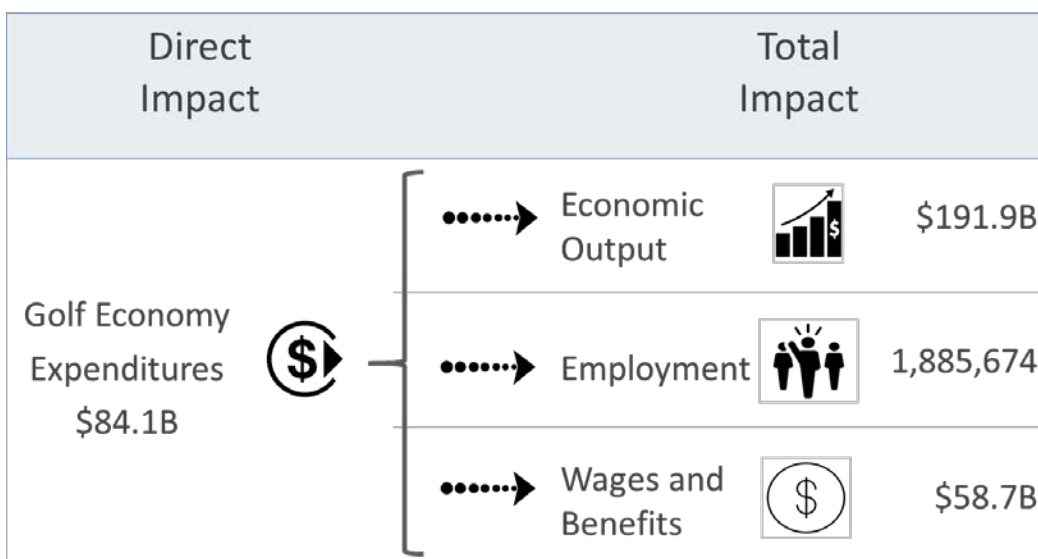
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## Overview

The game of golf drove \$84.1 billion of economic activity across the United States in 2016, up from \$68.8 billion in 2011. This direct economic activity includes not only core golf facility operational expenditures and capital investments, but also golf-related supplies (i.e., equipment, apparel, and media); golf tournaments, associations, player endorsements, and charitable events; and golf-enabled tourism and real estate, as depicted in Figure 1.

When golf’s combined effect (direct, indirect, and induced impact) is calculated, the game of golf generated \$191.9 billion in total economic output, 1.886 million jobs, and \$58.7 billion in compensation.

Figure 1 U.S. Golf’s Economic Impact, 2016



Source 1 TEconomy Partners, LLC

The 2016 U.S. Golf Economy Report represents the fourth study aimed at measuring golf’s impact on different sectors of the economy over time. The previous studies estimated golf’s direct and total economic impact for the base years: 2000, 2005, and 2011. The 2016 study findings point to the golf industry’s strong recovery from the Great Recession of 2008-2010. The total size of the U.S. golf economy grew by 22.2% since 2011 (which represents a 4.1% compound annual growth rate).

Table 1 shows the estimated size of each of the six golf industry segments in 2000, 2005, 2011, and 2016. The three largest golf industry segments in 2016 were:

- **Golf Facility Operations:** Despite a net decline of 737 total facilities since 2011, average revenue for the U.S.'s 15,014 regulation golf facilities and over 2,300 alternative facilities grew in 2016, generating \$34.4 billion of direct economic activity and marking a solid recovery of 2.9% compound annual growth since 2011.
- **Golf Tourism:** Home to half of the world's golf courses and year-round opportunities to play, U.S. golf generated \$28.5 billion of tourism spending in 2016 making it the second largest golf industry segment. This is up from \$20.6 billion in 2011, driven by greater spending per trip and growth in total trips taken, and represents a 4.6% compound annual growth rate (CAGR).
- **Golf Real Estate:** The desire to live in an active, outdoor community in a beautiful setting has fueled new golf home construction in both golf communities and golf resorts over the past several decades. New golf home construction, which closely tracks national trends, grew to \$7.2 billion in 2016, up from \$3.1 billion in 2011 (18.5% CAGR). The other component of golf real estate is the premium associated with living in a golf community. The estimated golf premium increased to \$2.0 billion 2016, up from \$1.6 billion in 2011, reflecting recovery in the sale of existing golf homes and slight growth in the total number of existing homes in golf communities.

For comparison, the three largest segments in 2011 were Golf Facility Operations, Golf Tourism, and Golf-Related Supplies. Golf Real Estate fell out of the top three in 2011 due to the impact of the financial crisis and economic recession on the real estate market. Looking across all six industry segments over the past 16 years, most have closely tracked national industry sector trends and business cycles. The exception is new golf course construction, which peaked in 2000, and has been correcting for the over-supply in courses since then.

In terms of the performance of the other three industry segments:

- **Golf-Related Supplies:** On-course and off-course sales of golf equipment, apparel, and media were up in 2016 (\$6.0 billion), compared to 2011, with strongest sales growth in the golf equipment category.
- **Tournaments, Associations, and Player Endorsements:** Spending on professional tournaments, associations, and player endorsements grew to \$2.4 billion, up from \$2.0 billion in 2011.
- **Golf Charitable Events:** Despite fewer total golf facilities in 2016 compared to 2011, the U.S. golf industry supported a slightly higher level of charitable fundraising in 2016: \$3.94 billion compared to \$3.91 billion in 2011.<sup>1</sup>
- **Golf Capital Investment:** New golf course construction was down to \$210 million in 2016, but existing facilities invested \$1.9 billion in existing courses, bringing total capital investment to \$2.16 billion, up from \$2.07 billion in 2011.

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<sup>1</sup> National Golf Foundation (2017). *The Charitable Impact Report*.

Table 1. Size of U.S. Direct Golf Economy by Industry Segment:  
2000, 2005, 2011 and 2016 (\$M)

	2000	2005	2011	2016	CAGR (2011-16)
<b>CORE INDUSTRIES</b>					
Golf Facility Operations	\$20,496	\$28,052	\$29,852	\$34,417	2.9%
Golf Course Capital Investments	\$7,812	\$3,578	\$2,073	\$2,156	0.8%
New course construction	\$5,646	\$1,419	\$516	\$210	-16.4%
Investment in existing facilities	\$2,166	\$2,159	\$1,557	\$1,946	4.6%
Golf-Related Supplies	\$5,982	\$6,151	\$5,639	\$6,043	1.4%
Tournaments, Associations, and Player Endorsements	\$1,293	\$1,682	\$2,045	\$2,442	3.6%
Golf Charitable Events	\$3,200	\$3,501	\$3,911	\$3,940	0.1%
<b>Total Core Industries</b>	<b>\$38,783</b>	<b>\$42,964</b>	<b>\$43,520</b>	<b>\$48,998</b>	<b>2.4%</b>
<b>ENABLED INDUSTRIES</b>					
Golf Real Estate	\$9,904	\$14,973	\$4,735	\$9,341	14.6%
New home construction	\$8,400	\$11,628	\$3,140	\$7,235	18.5%
Realized golf premium	\$1,504	\$3,345	\$1,595	\$2,016	4.8%
Golf Tourism	\$13,480	\$18,001	\$20,555	\$25,724	4.6%
<b>Total Enabled Industries</b>	<b>\$23,384</b>	<b>\$32,975</b>	<b>\$25,290</b>	<b>\$35,065</b>	<b>6.8%</b>
<b>TOTAL GOLF ECONOMY</b>	<b>\$62,167</b>	<b>\$75,939</b>	<b>\$68,810</b>	<b>\$84,064</b>	<b>4.1%</b>

Source: TEconomy Partners, LLC, 2016 study. SRI International, 2000, 2005, and 2011 studies.

## Economic Activity by Demographic Segment

This study illustrates that the U.S. golf economy has grown substantially over the past 16 years. The golf economy expands and contracts largely in tandem with U.S. economic expansions and recessions, but also driven by fluctuations in overall golf participation. One strategy to maintain and strengthen the economic impact of the game, over time, is to increase participation and to welcome more diverse slices of the U.S. population to the game. Accordingly, major U.S. Golf associations and industry partners are dedicated to growing the game through several programs focused on participation.

According to the NGF’s *Golf Participation in the U.S. 2017*, overall participation at golf facilities declined slightly over the past five years, from 25.7 million people to 23.8 million. However, during the same period, latent demand (non-golfers interested in playing golf) doubled from 6.4 million to 12.8 million, while beginning golfers (playing on a golf course for the first time) also grew from 1.5 million to 2.5 million. Although golf’s recovery from the recession of 2008-2010 has been slow, the NGF data suggests there may be greater demand as the U.S. economy improves—particularly for women and non-Caucasian players. In this scenario, the industry should track participation, as well as the various segments of economic impact over time.

The table below presents the direct economic impact of all participants on the core golf economy segments, as well as the estimated direct economic impact of women and non-Caucasians participants relative to their participation.

Table 2. Size of U.S. Direct Golf Economy by Demographic Segment, 2016

Segment	All Participants	Women	Non-Caucasian
<b>Number of golfers (M)</b>	23.8 (100%)	5.8 (24%)	4.6 (19%)
<b>Direct core golf economy (\$M)</b>	\$48,998	\$11,759	\$9,309

Source: NGF (2017). *Golf Participation in the U.S. 2017 edition*.

This direct economy breakdown assumes equal distribution of women and non-Caucasian expenditures across the price continuum—from value products and services to those at the high-end. Data is not available at a more granular level. In addition, the women’s and non-Caucasian’s segments are not mutually exclusive since “Women” includes Caucasian and non-Caucasian women and non-Caucasians includes both male and female participants.

# Methodology

## Framework

For over 15 years, the World Golf Foundation’s GOLF 20/20, allied national golf associations, and key golf industry stakeholders in many states have successfully measured and communicated golf’s economic impact—i.e., how much the game contributes to state and national economies through direct, indirect, and induced economic activity and employment. As a result, the framework has been replicated internationally—e.g., see Ernst & Young’s *The Australian Golf Industry Economic Report 2010* and Sports Marketing Survey Inc.’s *The Economic Impact of Golf on the Economy of England 2012*.<sup>2</sup> Adoption of the WGF’s golf industry impact framework<sup>3</sup> has enabled the golf industry to assess its overall growth and the growth of individual industry segments over time and across geographic regions. Figure 1 presents the WGF’s golf industry and economic impact framework.

Figure 2 Golf Industry Impact Framework



Source: TEconomy Partners, LLC

<sup>2</sup> Ennst & Young (2011). *The Australian Golf Industry Economic Report 2010*, [https://www.clearinghouseforsport.gov.au/data/assets/pdf\\_file/0003/437610/AGIC\\_2010\\_Golf\\_Industry\\_Economic\\_Report.pdf](https://www.clearinghouseforsport.gov.au/data/assets/pdf_file/0003/437610/AGIC_2010_Golf_Industry_Economic_Report.pdf) Sports Marketing Survey Inc. (2014). *The Economic Impact of Golf on the Economy of England 2012*, <http://www.Englandgolf.org/library-media%5Cdocuments%5CThe%20Economic%20Impact%20of%20Golf%20on%20the%20Economy%20of%20England.pdf>.

<sup>3</sup> The World Golf Foundation’s golf industry cluster framework debuted in its commissioned study performed by SRI International (2002). *The Golf Economy Report*. <http://www.golf2020.com/media/30717/2002golf2020economicreport.pdf>



The framework divides the golf industry into core and enabled industries. The four core industry segments include Golf Facility Operations, Golf Facility Capital Investments (course construction and renovations), Golf-Related Supplies (production and retail sales), and Golf Tournaments, Associations, and Charitable Events. The two enabled industry segments are Golf Real Estate (new home construction and premiums related to the sale of existing homes in golf communities) and Golf Tourism.

### Methodology and Data

To estimate golf's economic impact, TEconomy first collected and analyzed secondary data from a wide range of long-standing data sources with time-series data for each of the six industry segments. These data were used to develop direct expenditure impact estimates for each of the four core and two enabled industry segments. These data sources include: the National Golf Foundation's *US Golf Facilities* report and *Golf's Charitable Impact* report, the Professional Golfers' Association of America's *PGA Operations Survey* and *Compensation Survey*, the U.S. Economic Census, the Golf Course Superintendents Association of America's *Capital Expenditures Survey*, the Golf Course Builders Association of America, Dun & Bradstreet/Hoovers, National Sporting Goods Association's *The Sporting Goods Market Survey*, golf association tax filings, TNS America and D.K. Shiflett for golf visitor trip data, and other surveys and studies commissioned by state tourism agencies.

TEconomy also performed primary research, such as online searches for major golf communities and interviews with developers and real estate agents to collect data on the number of homes constructed and the average construction cost of homes in these developments. In cases where response rates to other surveys are low, TEconomy works with state golf task forces to implement golf facility surveys to collect additional economic data.

Using these data, TEconomy estimated the direct expenditure impacts for each of the four core and two enabled industry segments. Based on the golf task force's review and approval of these estimates, TEconomy then used the U.S. Bureau of Economic Analysis Regional Input-Output Modeling System (RIMS) II multipliers to estimate the golf industry's total economic impact on the state economy. In economics, the idea of the multiplier is that changes in the level of economic activity in one industry impacts other industries in the economy through changes in expenditures and incomes. The channels by which growth or decline in a particular industry sector impacts the level of overall economic activity in a state are:

- Direct effects: The direct employment and other economic activity generated by the core and enabled golf industry segments' operations and expenditures.
- Indirect effects: The demand generated for supplier firms by the six golf industry segments.
- Induced effects: The additional economic activity generated by the spending of these supplier firms and employees in the overall economy.

The sum of these three effects is referred to as the total impact.

RIMS II calculates the indirect and induced effects stemming from the direct economic activity. It is the base data upon which all other proprietary economic impact modeling software is built. One change to RIMS II from previous years is that the BEA no longer provides multipliers at the national level. Therefore, TEconomy constructed a national multiplier from the 48 contiguous U.S. states and the District of Columbia.

The subsequent chapters present TEconomy's estimates of the size of each of the six golf industry segments in 2016, as well as an explanation of what was measured and the estimation approach. The final chapter presents our calculation of the golf economy's total economic impact having run the direct impact estimates through the RIMS II multipliers and analyzing the results.



## Golf Facility Operations

### Finding

The U.S. golf industry's 15,014 regulation golf facilities and over 2,300 alternative facilities generated a total \$34.417 billion in operating revenue in 2016, up from \$29.852 billion in 2011 and representing a 2.9% CAGR. Traditional facilities generated \$33.286 billion in operating revenue in 2016, up from \$28.945 billion in 2011, representing a CAGR of 2.8%. The total number of golf facilities declined during this period (down by 737 facilities, or a total 4.7%, from 2011), however average revenue for the remaining facilities grew as the U.S. economy recovered from the major economic downturn that ended in 2010. Lower unemployment and stronger growth in consumer spending and tourism supported golf facility operations in 2016, as did the absence of extreme weather across most of the country.

Alternative facilities—practice ranges, miniature golf, and indoor centers—also experienced recovery and growth over this period. Alternative facilities generated \$1.131 billion, up from \$907.1 million in 2011. Notable among the alternative facilities has been the strong performance of Texas-based Topgolf. Started in 2000 by two brothers, Topgolf has grown to 33 venues across the U.S. and UK with estimated revenue of \$300 million in 2016.<sup>4</sup> Analysts are interested to see whether Topgolf's business model innovation translates into growth in rounds on traditional courses. Topgolf marries a technology-enabled golf gaming experience (through RFID chips that tag the ball to the player) with food, beverage, and a social atmosphere that appeals to a younger and more diverse crowd of players. The average time spent at Topgolf is 2 hours; 37% of visitors are non-golfers; 67% of visitors are under 35 years of age; and Topgolf venues averaged 26,000 visits a day in 2016.<sup>5</sup>

Table 3. U.S. Golf Facility Revenue (\$M):  
2005, 2011, and 2016

	2005	2011	2016
<b>Regulation facilities</b>	\$26,958	\$28,945	\$33,286
<b>Alternative facilities</b>	\$516	\$907	\$1,131
<b>Total</b>	\$28.052	\$29.852	\$34,417

Source: TEconomy Partners, LLC, 2016 calculations. SRI International, 2005 and 2011 calculations.

<sup>4</sup> Indap, Sujeet (2016). "Topgolf targets expansion beyond the green," *The Financial Times*. 9 March 2016.

<sup>5</sup> Topgolf (2017). Fact Sheets 2016. Accessed 18 September 2017.



## Approach

### What is measured:

Golf facilities generate operating revenue through greens fees, membership fees, range fees, golf cart rental, and associated spending on food and beverage. The golf facilities use this revenue to support facility operations through direct employment and purchases of a range of goods and services from other vendors—e.g., turfgrass equipment and maintenance providers, golf equipment and apparel manufacturers, food and beverage providers, etc. These expenditures by golf facilities is what drives the economic impact.

### How it's measured:

This industry segment's direct economic impact is calculated by multiplying the number of regulation golf facilities in each of four categories—private, daily fee/semi-private, municipal/university/military, and resort—by the average revenue for that type of facility. TEconomy did the same for alternative facilities, which includes practice ranges, miniature golf, and others.

TEconomy collected and analyzed data on the number of facilities and operational revenue by facility type from three sources: the U.S. Economic Census, the PGA of America, and the National Golf Foundation. The Economic Census is conducted every five years and reports the total number of facilities, revenue, employment, and wages for private facilities and daily fee facilities in the U.S. The Economic Census does not survey and report on golf resorts or municipal, university or military golf facilities as profit and loss centers separate from their larger institutions.<sup>6</sup> The PGA of America surveys facilities with a PGA Professional, which represents the majority of golf facilities, but not all. NGF has tracked golf facility openings and closures for over two decades. However, 2010 was the last year that NGF conducted a financial operations survey.

TEconomy used NGF data for total number of facilities broken down by type and PGA and Economic Census data for average revenue. NGF facility numbers and PGA average revenue data were also used for the previous 2011 study. The NGA facilities data show a total decline of 737 facilities from 2011-2016, with the steepest decline in private facilities, followed by daily fee/semi-private facilities, and then resorts. For alternative facilities, TEconomy included 1,019 miniature golf facilities and 1,304 golf ranges based on Economic Census<sup>7</sup> and PGA of America data.

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<sup>6</sup> Golf resorts are included in the Accommodation industry code rather than the Golf Courses industry code. The Accommodation industry data do not break out golf resorts from hotels, ski resorts, etc. Municipal/university/military facilities are also not

<sup>7</sup> The 2012 Economic Census is the latest available. The next Economic Census will be conducted in 2017, with data publicly released a couple years after that.



Table 4. Number of U.S. Golf Facilities by Type of Facility: 2011-2016

	Private	Public	Daily fee/ Semi- private	Municipal/ University/ Military	Resort	Total
<b>NGF 2016</b>	<b>3,670</b>	<b>11,344</b>	8,102	2,462	780	<b>15,014</b>
<b>NGF 2015</b>	<b>3,707</b>	<b>11,497</b>	8,259	2,453	785	<b>15,204</b>
<b>NGF 2014</b>	<b>3,792</b>	<b>11,580</b>	8,336	2,453	791	<b>15,372</b>
<b>NGF 2013</b>	<b>3,901</b>	<b>11,615</b>	8,385	2,441	789	<b>15,516</b>
<b>NGF 2012</b>	<b>3,826</b>	<b>11,793</b>	8,580	2,426	787	<b>15,619</b>
<b>NGF 2011</b>	<b>4,059</b>	<b>11,692</b>	8,492	2,406	794	<b>15,751</b>
<b>% change 2011-16</b>	<b>-9.6%</b>	<b>-3.0%</b>	-4.6%	2.3%	-1.8%	<b>-4.7%</b>

Source: National Golf Foundation. *U.S. Golf Facilities, 2012-2017*.

For average facility revenue, TEconomy used PGA Compensation Survey data and Economic Census data. Facilities with a PGA Professional tend to be higher-end, 18-hole facilities. To adjust for this upwards bias in the data, TEconomy took the average of the reported revenue for privates and daily fees from the PGA Compensation Survey and Economic Census. The Economic Census revenue data is more representative of the true distribution of all golf facilities and all facilities are required by law to respond to the Census. TEconomy used the same approach for municipal/university/military facilities, using Census daily fee revenue to adjust for bias. As mentioned, the Economic Census does not survey and report on golf resorts, and the PGA Compensation Survey had a relatively high response rate for resorts. TEconomy used the PGA data for resorts after removing three outliers.

TEconomy used \$3.936 million for private facilities, up from \$3.336 million in 2011; \$1.710 million for daily fee facilities, up from \$1.398 million in 2011; \$1.613 million for municipal/university/military facilities, up from \$1.448 million; and \$4.463 million for resorts, up from \$3.278 million in 2011.



Table 5. U.S. Average Golf Facility Revenue by Type: 2002-2016

	Private	Daily fee/ Semi-private	Municipal/ University/ Military	Resort
<b>TEconomy 2016</b>	\$3,935,877	\$1,710,140	\$ 1,613,434	\$ 4,462,871
<b>SRI 2011</b>	\$3,336,057	\$1,397,765	\$1,447,725	\$3,278,233
<b>Economic Census 2012</b>	\$3,044,789	\$1,380,794	-	-
<b>Economic Census 2007</b>	\$2,827,092	\$1,374,046	-	-
<b>Economic Census 2002</b>	\$2,041,960	\$1,189,179	-	-

Source: U.S. Census Bureau, *U.S. Economic Census 2002, 2007 and 2012*. TEconomy Partners, LLC, 2016 estimates and SRI International, 2011 estimates.



## Golf Facility Capital Investment

### Finding

In 2016, U.S. golf facilities invested \$1.946 billion in capital improvements to existing greens and tees, equipment, and structures, up from \$1.557 billion in 2011. This represents a compound annual rate of growth of 4.6% over this five-year period. In 2011, many golf facilities still had major capital projects on hold waiting to see how quickly the economy would recover from the recession that ended in 2010. Golf course superintendent responses to a 2016 survey show strong recovery in average capital investment by existing facilities, but new course construction remains on a downward trend. According to the National Golf Foundation, 190 courses closed in 2016, and half of new course constructions and openings are expansions or renovations to existing facilities as opposed to new golf courses. Consequently, new course construction expenditures declined from \$515.8 million in 2011 to \$210.2 million in 2016, as the market continues to correct for over-supply of courses. Among the eight new golf courses that opened in 2016 were The Loop at Forest Dunes, a Tom Doak-designed reversible course in Michigan, and Mossy Oak, a Gil Hanse-designed course in Mississippi. Gil Hanse last designed the highly acclaimed Olympic golf course in Rio de Janeiro, Brazil.

Table 6. U.S. Golf Facility Capital Investment (\$M): 2005, 2011, and 2016

	2005	2011	2016
Existing Facilities	\$2,159	\$1,557	\$1,946
New Course Construction	\$1,421	\$516	\$210

Source: TEconomy Partners, LLC, 2016 calculations. SRI International, 2005 and 2011 calculations.

### Approach

#### What is measured:

Capital investments are major improvements outside of normal maintenance and operating expenditures by golf facilities for turf maintenance and grounds upkeep. Golf facilities periodically make major investments to improve greens and tees, renovate clubhouses and other buildings, and purchase turf maintenance equipment and irrigation systems. In addition to capital investments by existing facilities, construction of new golf courses constitutes is the other major type of capital investment.

#### How it's measured:

Golf facility capital investment data comes from a survey of golf course superintendents. The Golf Course Superintendents Association of America includes a golf facility capital budget question on its annual Compensation Survey. Coming out of the 2008-2010 great recession, many golf facilities were still waiting to see



how quickly the economy would recover, and therefore held off on major capital investments. GCSAA survey data indicate that average golf facility capital investment was only \$98,873 in 2011, but rose to \$129,603 in 2016, as shown in Table 4.

Table 7. U.S. Golf Facility Capital Investment in Existing Facilities:  
2005, 2011, and 2016

	2005	2011	2016
Number of facilities (NGF)	16,052	15,751	15,014
Average capital investment (GCSAA)	\$134,513	\$98,873	\$129,603

Source: NGF. *U.S. Golf Facilities*, 2006, 2012, 2017 editions. GCSAA. *Compensation Survey 2006, 2012, 2016*.

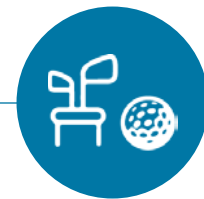
The National Golf Foundation tracks the number of new golf courses under construction and the number of new golf facility openings each year as part of its annual *U.S. Golf Facilities* publication. In 2016, NGF estimated there were 17 new 18-hole equivalent golf courses and 20 expansions under construction. The Golf Course Builders Association of America provides data on golf course construction and expansion costs based on its survey of golf course builders around the country. The most recent data is from 2011. TEconomy adjusted the average cost of construction for inflation.

Table 8. New 18-Hole Equivalent Golf Course Construction and Expansions:  
2005, 2011, and 2016

		2005	2011	2016
<b>Openings</b>	New	85.0	12.5	7.5
	Expansions	39.5	6.5	8.0
	<b>Total</b>	<b>124.5</b>	<b>19.0</b>	<b>15.5</b>
<b>Under construction</b>	New	238.5	36.5	17.0
	Expansions	69.5	20.0	20.0
	<b>Total</b>	<b>308.0</b>	<b>56.5</b>	<b>37.0</b>

Source: NGF. *U.S. Golf Facilities*, 2006, 2012, 2016 editions.





## Golf-Related Supplies

### Finding

Consumer purchases of golf apparel, golf equipment, and golf media drive significant economic activity. The economic value that accrues to the U.S. economy comes from both the manufacture and retail sale of these goods. However, because the U.S. is a net importer of golf-related supplies, TEconomy focuses on the retail side of the equation.

U.S. golf and apparel spending totaled \$5.494 billion in on-course and off-course sales in 2016, up from \$5.272 billion in 2011 representing a 1.4% CAGR. Retail sales of golf equipment experienced stronger growth and recovery (1.8% CAGR) over this period compared to golf apparel (0.7% CAGR). Golf media, which includes golf books, magazines, video games, and streamed video on-demand (SVOD) and DVDs/blu-ray also grew to \$549.1 million in 2016, up from \$522.6 million in 2011. Recovery in magazine ad revenue and sales coupled with growth in SVOD outweighed declines in book revenue and the poor debut of the Rory McIlroy PGA TOUR game from EA Sports, which replaced the Tiger Woods PGA TOUR game.<sup>8</sup>

Table 9. U.S. Golf-Related Supplies Revenue (\$M): 2005, 2011, and 2016

	2005	2011	2016
Golf Equipment and Apparel	\$5,225	\$5,116	\$5,494
Golf Media	\$926	\$523	\$549
<b>Total</b>	<b>\$6,151</b>	<b>\$5,639</b>	<b>\$6,043</b>
Retail Sales Margin	39.7%	40.1%	41.7%

Source: TEconomy Partners, LLC, 2016 calculations, and SRI International, 2005 and 2011 calculations.

### Approach

#### What is measured:

This segment measures the revenue that accrues to U.S. retailers, wholesalers, and distributors from spending by golfers on golf equipment, golf shoes, golf apparel, and golf media.

<sup>8</sup> Wiedey, Brian (2017). "EA Sports Still Thriving in 2017, Despite Some High-Profile Failures," SportingNews. <http://www.sportingnews.com/other-sports/news/the-state-of-sports-gaming-from-ea-sports-in-2017-madden-fifa-nba-live-pga-tour/1d0s4veq69dxq15rzlplyvlsfi>



**How it's measured:**

Data to calculate on-course and off-course retail spending on golf clubs, bags, shoes, balls, and apparel comes from the National Sporting Goods Association. The NSGA conducts an annual survey of 100,000 households. NSGA has collected this data since 2002. TEconomy subtracted merchandise sales from Golf Facility Operations revenue to avoid double counting.

TEconomy estimated golf book sales using IBIS World's estimate of retail book sales. Total retail book revenue declined from \$16.3 billion to \$12.4 billion, and TEconomy estimates that golf's share of total book sales also declined over this period. Golf magazine revenue, on the other hand, rebounded driven by strong recovery in ad revenue. TEconomy's estimate is based on subscription levels for the major golf magazines and the paid subscriptions share of total revenue. While video game sales experienced growth from 2011-2016, the best-selling golf video game encountered problems in EA Sports' transition to the Frostbite Engine and shift from Tiger Woods to Rory McIlroy PGA TOUR game. The absence of a blockbuster golf video game led to a decline in golf video game revenue in 2016. DVD and Streaming Video On Demand grew according to date from the Digital Entertainment Group, and golf DVD and Streaming Video On Demand followed this national trend.

The estimation of economic impact is based upon the retail margin that accrues to U.S. companies that sell golf equipment and apparel after paying for the cost of goods from the wholesaler or manufacturer (be they domestic or foreign). The U.S. Census Bureau's Annual Retail Trade Survey reports the retail margin for different industry sectors.



## Tournaments, Associations & Charitable Events

### Finding

The economic activity driven by professional golf events, advertising expenditures on star player endorsements, and amateur tournaments, turf maintenance research, and other activities organized by national and regional golf member associations generated \$2.422 billion in 2016. This is up from \$2.045 billion in 2011, and represents a 3.6% CAGR. All three segments—tournaments, associations, and player endorsements—grew over this five-year period as seen in the table below.

This section also includes an estimate for charitable giving generated through charitable golf events. While charitable giving is considered a direct transfer of income rather than new economic activity, in economic accounting terms, it is still the case that golf is an important fundraising vehicle for many local, regional, and national nonprofit and charitable organizations and an impact that the golf industry is proud of. According to survey data from the National Golf Foundation, charitable giving totaled \$3.94 billion in 2016, up slightly from 2011 despite the net closure of 737 golf facilities from 2011-2016.

Table 10. Golf Tournaments, Associations, Player Endorsements & Charitable Giving (\$M):  
2005, 2011 and 2016

	2005	2011	2016
<b>Professional Tournaments</b>	\$954	\$1,171	\$1,236
<b>Associations</b>	\$464	\$554	\$876
<b>Player Endorsements</b>	\$265	\$320	\$330
<b>Total</b>	<b>\$1,682</b>	<b>\$2,045</b>	<b>\$2,442</b>
<b>Charitable Events</b>	\$3,501	\$3,911	\$3,940

Source: TEconomy Partners, LLC, 2016 calculations, and SRI International, 2005 and 2011 calculations. NGF, 2005, 2011, and 2016 golf charitable giving estimates.

**Tournaments:** The professional golf tours organized by the PGA TOUR, The PGA of America, the USGA, and the LPGA generated direct expenditures of \$1.236 billion in 2016, up from \$1.171 million in 2011.<sup>9</sup> Tournament expenditures include the cost of TV broadcasting and other media coverage, tournament operations, managed events, prize money and player benefits, and charitable contributions. Tournament revenues include ticket sales,

<sup>9</sup> This growth was largely driven by better data availability for association expenditures and marginal net growth in tournament revenue despite the loss of one championship tournament.



sale of tournament broadcast rights, corporate sponsorship of events, merchandise, and related events management.

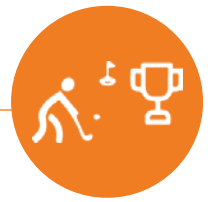
**Associations:** State, regional, and national golf associations represent golfers, golf professionals, golf course superintendents, golf course owners, and club managers across the United States. The associations support economic activity in the local and regional economy by organizing junior and amateur tournaments, holding professional development trainings and meetings, supporting turf maintenance research, and providing other services. In 2016, golf associations spent \$876.4 million (excluding the cost to hold the professional tournaments which are included in the Tournaments calculation), up from \$554.4 million in 2011. The major associations at the national level include (in alphabetical order) the Club Managers Association of America, the Golf Course Superintendents Association of America, the Ladies Professional Golfers Association, the National Golf Course Owners Association, The PGA of America, the PGA TOUR, and the United States Golf Association. At the state level, most states have a PGA Section, a state golf association, a chapter of the GCSAA, and a chapter of the CMAA.

**Player Endorsements:** Golf equipment and apparel companies, but also makers of everything from watches to software solutions, pay players to endorse their products. In 2016, Rory McIlroy, Arnold Palmer, and Phil Mickelson rounded out the top 3 in Golf Digest's Highest Paid Golfers list. Off-course endorsement earnings often exceed on-course earnings for many of the players on Golf Digest list. Case in point is Arnold Palmer, who was the most highly paid retired golfer before his death in late 2016. Companies paid players who reside in the U.S. \$329.7 million in 2016, up from \$319.7 million in 2011.

**Charitable Events:** Charitable golf events serve as important fundraisers for many local, regional, and national charitable organizations. According to the National Golf Foundation's most recent survey, approximately 84% of all U.S. golf facilities hosted 142,600 charitable events in 2016 raising an average \$26,400 per event. Despite fewer golf facilities in 2016 compared to 2011, the golf industry supported a slightly higher level of charitable fundraising: \$3.94 billion, consisting of \$3.76 billion of charitable monies raised and \$180 million of in-kind and cash donations, compared to \$3.91 billion in 2011.

## Approach

**What is measured:** Tournaments measure direct annual expenditures to host professional golf tournaments, including the cost of TV broadcasting and other media coverage, tournament operations, managed events, prize money and player benefits, etc. Associations measure the direct annual expenditures of major state and national golf associations that are usually related to hosting amateur tournaments, meetings and professional development trainings, turf maintenance research, etc., in addition to direct employment and operational expenditures. Player endorsements are corporate advertising expenditures on star golfers who reside in the U.S.



Charitable giving captures both the net proceeds and in-kind contributions resulting from charitable golf events that are hosted by golf facilities across the United States.

**How it's measured:** TEconomy calculated the Tournaments estimate from the professional tournament-related expenditures in profit and loss statements, annual reports, and/or tax filings of the LPGA, The PGA of America, the PGA TOUR, and the USGA. Lodging, food and beverage, and other tourism-related expenditures associated with these high-impact events are captured in the Golf-Related Tourism segment estimate. The Associations estimate is the sum of the non-tournament-related operational expenditures of the national golf associations and the total expenditures of the major state-level golf associations (e.g., PGA Sections, GCSA chapters, state golf associations) from their annual tax filings. The Player Endorsements figure is calculated using the Golf Digest Highest Paid Golfers list for 2016 and using a logarithmic function to extend the list to the top 100 players residing in the U.S. The charitable giving estimate comes from the National Golf Foundation's 2016 charitable giving survey.<sup>10</sup> The national study of charitable giving is based on the number of golf facilities that hold charitable golf events, the average number of events held by each facility, the net proceeds raised, and in-kind fees, services, and discounts donated. Charitable giving is not included in economic impact estimation because it is considered a direct transfer of income in economic impact accounting.

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<sup>10</sup> National Golf Foundation (2017). *Estimating the Charitable Impact of Golf*. January 2017.



## Golf Real Estate

### Finding

Beautiful and relaxing views married with being part of an active, outdoor community are reasons that have fueled the growth in golf residences. TEconomy estimates that the construction of new golf homes generated \$7.233 billion in 2016, up from only \$3.140 billion in 2011, representing a CAGR of 18.5%. The U.S. golf real estate market closely tracks trends in the overall real estate market, and both the U.S. economy and the U.S. real estate market were much stronger in 2016 compared to 2011. According to the National Association of Home Builders, the number of new housing starts grew to 1,174,000 in 2016, up from 609,000 in 2011 (CAGR of 14.0% from 2011-16). New residential construction has not recovered to levels seen in 2005, however, when there were 2,068,000 new home starts. Average construction costs for new homes have also grown over the 2011-2016 period. NAHB data for single family homes indicate the average construction cost has increased from \$184,197 in 2011 to \$289,421 in 2015 (latest available year).

There were an estimated 3,272 golf communities and golf resorts with residences in 2016, down from 3,324 in 2011.<sup>11</sup> TEconomy estimates the “golf” premium, the additional amount a buyer is willing to pay to purchase a home located on a golf course or within a golf community, was \$2.016 billion in 2016. This is up from an estimated golf premium of \$1.595 billion in 2011, reflecting recovery in the sale of existing golf homes and slight growth in the total number of existing homes in golf communities.

Table 11. U.S. Golf Real Estate (\$M): 2005, 2011, and 2016

	2005	2011	2016
New Golf Home Construction	\$11,628	\$3,140	\$7,235
Existing Home Sales Golf Premium	\$3,345	\$1,605	\$2,016

Source: TEconomy Partners, LLC, 2016 calculations, and SRI International, 2005 and 2011 calculations.

### Approach

**What is measured:** New golf home construction generates significant regional economic activity and impact. For this segment, TEconomy measures expenditures related to new golf home construction, as well as economic activity associated with the resale of existing golf homes and the premium associated with these homes. The “golf premium” is the extra value a homeowner can expect to receive on the sale of a home located in a golf community that goes beyond the home’s other features.

<sup>11</sup> National Golf Foundation. *2012 and 2017 Golf Facilities in the U.S.*



**How it's measured:** TEconomy staff have conducted over 30 state-level impact studies over the past 15 years. As part of these studies, we have conducted online research to identify golf communities and resorts with active residential development and interviewed developers and listing agents about the average construction cost of these new homes. To estimate total new golf home construction expenditures, TEconomy multiplied the average number of homes under construction per development by the average cost of new homes by the 3,272 golf communities and resorts with residences in the U.S.

To calculate the golf premium, TEconomy multiplied the existing golf communities and golf resorts with residences by the median number of housing units per golf course by the home turnover rate. TEconomy estimates that in 2016, the national home turnover rate (percentage of homes sold relative to the total housing stock) was 4.0%, up from 3.2% in 2011.



## Golf Tourism

### Finding

Home to half of the world's golf courses and year-round opportunities to play, golf drives billions of dollars in golf tourism each year. Whether it's a buddies trip, a seasonal vacation, or a recreational activity while on business or visiting friends and family, golf tourism is major golf industry segment. In 2016, TEconomy estimates that U.S.'s golf-related tourism expenditures totaled \$25.7 billion. This is up from \$20.6 billion in 2011 and represents a 4.6% CAGR. The growth in golf tourism is driven by greater spending per trip and strong growth in the total number of all types of trips taken, which helped to offset the slight decline in the percentage of people who played golf while on a trip. This strong growth in trips (technically, "person stays"<sup>12</sup>) signals the full recovery of the U.S. tourism industry from the U.S. great recession of 2008-2010 (whose impact could be felt as late as 2012) and the global economic recession of 2009.

Table 12. U.S. Golf Tourism: 2005, 2011, and 2016

	2005	2011	2016
<b>Golf Person Stays</b>	N/A	115,926,593	102,673,896
<b>Average Spending per Trip (\$)</b>	N/A	\$252/\$46	\$350/\$74
<b>Overnight Trip/Day Trip</b>			
<b>Total Travel Expenditures (\$M)</b>	\$18,001	\$20,555	\$25,724

Source: TEconomy Partners, LLC, 2016 calculations, and SRI International, 2005 and 2011 calculations.

### Approach

**What is measured:** The golf tourism industry segment estimates the golf-related travel expenditures in which a person travels 50-plus miles and plays or watches golf as a key recreational activity while on business or leisure travel.

**How it's measured:** Data for this calculation comes from D.K. Shifflet & Associates PERFORMANCE/Monitor<sup>SM</sup> Travel Intelligence System<sup>SM</sup>. The data for the 2011 golf-related tourism expenditures estimate also came from D.K. Shifflet. The company collects monthly data from a representative sample of over 60,000 traveling U.S. households. In 2016, D.K. Shifflet estimates there were 3.949 billion total U.S. person stays, up from 3.238 billion U.S. person stays in 2011, which represents a 22% increase, or 4.0% CAGR.

<sup>12</sup> D.K. Shifflet defines a "person stay" as each person who stays at each location. One trip in which a person visits three places counts as three person stays.





According to the National Golf Foundation, golf participation declined by approximately 8% from 2010-2015. D.K. Shifflet reported that the share of people who reported playing golf while on a trip fell from 2.28% to 1.04% of overnight trips and from 1.3% to 0.58% of day trips from 2011-2016. This translates into a -45% decline in golf stays (115,926,593 to 63,973,735 under this scenario), which seems high against the reported 22% increase in all types of trips (person stays) over this five-year period.

To validate the data, TEconomy looked at the state-level survey data where visitors were asked to report if they had played golf while on a trip. Data is not publicly available for many states, but 2016 D.K. Shifflet and 2016 TNS TravelsAmerica surveys for two very large states, Texas and California, indicate that golf trips accounted for 1.6% of all trips for Texas and 0.4% of day trips and 2.1% of overnight trips for California. 2015 TNS TravelsAmerica survey data for North Carolina, the tenth most populous state, indicate that golf trips accounted for 0.8% of day trips and 2.0% of overnight trips. At the lower end, 2015 Longwoods survey data for Oregon and Pennsylvania indicate that golf trips accounted for 1.0% and 0.8% of all trips, respectively, but references 2.0% for the U.S. as a whole. Given these data points and the NGF golf participation data, TEconomy believes that the 2016 national D.K. Shifflet survey data (i.e., golf accounting for 0.58% of day trips and 1.04% of overnight trips) is biased downwards, especially for overnight trips.

To address this, TEconomy used the average of the 2011 and 2016 data to calculate golf trips. This gives us 0.94% for day trips and 1.66% for overnight trips. This yields 102.7 million golf person stays in 2016, down -11% from 115.9 million person stays in 2011, which seems reasonable given the 8% decline in golf participation.

For average trip spending, TEconomy used the D.K. Shifflet data. The survey data showed strong growth in trip spending since 2011. One slight difference in the data is that the 2011 average trip spending data is for all types of trips, whereas 2016 average trip spending data is from people who responded to the D.K. Shifflet survey that they had played golf while on a trip. Average spending on day trips was \$74.44, up from \$46.32 in 2011. Average trip spending on overnight trips was \$350.26, up from \$252.00 in 2011.

Calculating the number of golf trips by average spending yields \$25.724 billion in golf-related tourism expenditures in 2016, up from \$20.555 billion in 2011, representing a 25.1% increase or 4.6% CAGR. This is similar to the 20.6% growth during the same time period for U.S. travel and tourism expenditures overall, according to the U.S. Travel Association.<sup>13</sup>

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<sup>13</sup> U.S. Travel Association (2017). *U.S. Travel and Tourism Overview 2016*.

## Economic Impact

Economic impact analysis is an effective method of modeling how growth or decline of a target industry sector contributes to changes in the overall level of economic activity in a regional (local, state, or national) economy. In the case of the golf industry, the analysis focuses on the impact of each of the six core and enabled golf industry segments defined by the WGF's golf industry framework and estimated by TEconomy. Economic impact analysis measures three major pathways by which growth or decline of an industry sector impacts the level of overall economic activity in a state:





- **Direct effects:** The direct employment and economic activity stemming from the core and enabled golf industry segments' operations and expenditures.
- **Indirect effects:** The demand generated for supplier firms by the six golf industry segments.
- **Induced effects:** The additional economic activity generated by the spending of the golf industry's and related supplier firms' employees in the overall economy.

The sum of these three effects is referred to as the **total impact**. The conceptual framework for thinking about how a dollar of investment is re-spent multiple times throughout the economy as it passes from business to business, or business to employee, is known as the "multiplier effect." The result of the multiplier effect is that one dollar of expenditure or investment ends up having a total economic impact that is a few multiples higher than the original dollar.

Multiplier effects are larger when the initial investment spurs follow-on investment, when the consumption component, including purchases from suppliers, is higher, and when the spending occurs locally. To calculate economic impact, TEconomy used the U.S. Bureau of Economic Analysis Regional Input-Output Modeling System (RIMS) II multipliers to estimate the golf industry's total economic impact on the state economy. RIMS II calculates the indirect and induced effects stemming from the direct economic activity.

Most, but not all, of the U.S.'s total golf economy expenditures are considered in the total economic impact calculation. Table 13 presents the total economic impacts stemming from the direct effect of each of the six golf industry segments. Only the margin on total retail sales of golf-related supplies and golf tourism retail (e.g., shopping for gifts/souvenirs and gasoline purchases) expenditures are included. The capital investment in existing golf facilities portion of golf course capital investment is not included to avoid double counting, because it is assumed to be financed through golf facility operation revenue. The realized golf premium on the sale of existing golf homes is not included, because the sale of existing homes is considered a transfer of assets. Finally, money raised through golf charitable golf events is not included, because it is considered a transfer of income.

Table 13. U.S. Golf’s Total Economic Impact in 2016  
by Industry Segment (\$M)

		Total Output (\$M)	Employment	Compensation (\$M)
<b>CORE INDUSTRIES</b>				
	Golf Facility Operations	\$94,094	1,016,787	\$27,813
	Golf Course Construction	\$604	4,040	\$191
	Golf-Related Supplies	\$6,435	60,891	\$2,021
	Tournaments, Associations, and Player Endorsements	\$6,568	64,846	\$2,645
	<b>Total Core Industries</b>	<b>\$107,701</b>	<b>1,146,565</b>	<b>\$32,670</b>
<b>ENABLED INDUSTRIES</b>				
	Golf Residential Construction	\$21,058	140,759	\$6,670
	Golf Tourism	\$63,151	598,349	\$19,325
	<b>Total Enabled Industries</b>	<b>\$84,209</b>	<b>739,109</b>	<b>\$25,995</b>
<b>TOTAL</b>		<b>\$191,911</b>	<b>1,885,674</b>	<b>\$58,665</b>

Source: TEconomy Partners, LLC analysis using the U.S. Bureau of Economic Analysis Regional Input-Output Modeling System II.

Note: The economic impact analysis calculates total impact on the margin of retail sales for both the Golf-Related Supplies and Tourism estimates, and on only the new golf course construction and new golf residential construction portions of Golf Course Capital Investment and Golf Real Estate. Golf charitable giving is also excluded from the impact analysis, because it is considered a transfer of income. TEconomy constructed a U.S. multiplier using RIMS II multipliers for of the 48 contiguous states and the District of Columbia.

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